Lebanon City School District

Fiscal Year
2025
May

Five Year Forecast Report



Prepared By:

Treasurer/CFO

Lebanon City School District

Table of Contents

Forecast Summary	3
Forecast Analysis	4
Revenue Overview	5
1.010 - General Property Tax (Real Estate)	6
1.020 - Public Utility Personal Property	7
1.030 - Income Tax	8
1.035 - Unrestricted Grants-in-Aid	9
1.040 & 1.045 - Restricted Grants-in-Aid	10
1.050 - State Share-Local Property Taxes	11
1.060 - All Other Operating Revenues	12
2.070 - Total Other Financing Sources	13
Expenditures Overview	14
3.010 - Personnel Services	15
3.020 - Employee Benefits	16
3.030 - Purchased Services	17
3.040 - Supplies and Materials	18
3.050 - Capital Outlay	19
3.060 - 4.060 - Intergovernmental & Debt	20
4.300 - Other Objects	21
5.040 - Total Other Financing Uses	22
Five Year Forecast	23
Appendix	
Financial Health Indicators	24
Current to Prior Forecast Compare	25

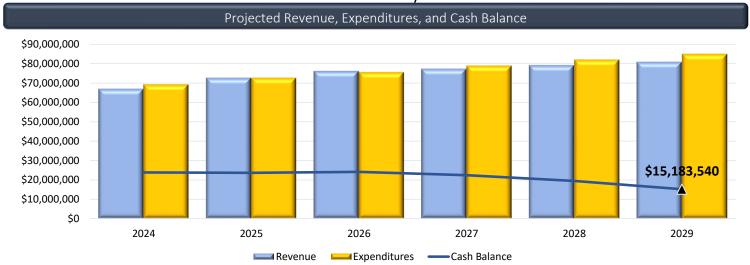
Forecast Purpose/Objectives

Ohio Department of Education and Workforce's purposes/objectives for the five-year forecast are:

- 1. To engage the local board of education and the community in the long range planning and discussions of financial issues facing the school district.
- 2. To serve as a basis for determining the school district's ability to sign the certificate required by O.R.C. §5705.412, commonly known as the "412 certificate."
- 3. To provide a method for the Department of Education and Auditor of State to identify school districts with potential financial problems.

Forecast Methodology

This forecast is prepared based upon historical trends and current factors. This information is then extrapolated into estimates for subsequent years. The forecast variables can change multiple times throughout the fiscal year, and while cash flow monitoring helps to identify unexpected variances, no process is guaranteed. The intent is to provide the district's financial trend over time and a roadmap for decisions aimed at encouraging financial sustainability and stability.



Financial Forecast Summary

	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
	2025	2026	2027	2028	2029
Beginning Balance (Line 7.010) *Includes Renewal/New Levy Revenue, see Disclosures	23,839,590	23,670,464	24,135,794	22,407,716	19,433,543
+ Revenue	72,536,418	76,062,662	77,217,360	79,059,078	80,722,118
- Expenditures	(72,705,544)	(75,597,332)	(78,945,438)	(82,033,251)	(84,972,120
= Revenue Surplus or Deficit	(169,126)	465,330	(1,728,077)	(2,974,173)	(4,250,003
Line 7.020 Ending Balance with Renewal/New Levies	23,670,464	24,135,794	22,407,716	19,433,543	15,183,540

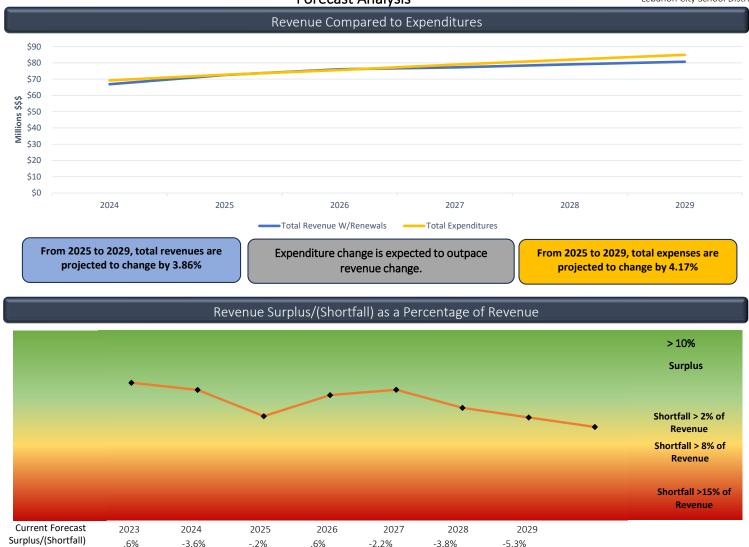
Financial Summary Notes

Expenditure growth is projected to outpace revenue change. By the end of 2029, the cash balance is projected to decline by a total of \$8,656,049 compared to 2024. For fiscal year 2029, expenditures are currently projected to exceed revenue, resulting in a revenue shortfall the final year of the forecast period.

For revenue, projected change is expected to be less than the historical average. Over the past five years, revenue increased by 4.81% (\$2,790,955 annually). However, it is projected to increase by 3.86% (\$2,767,734 annually) through fiscal year 2029. Notably, All Othr Op Rev, is expected to be \$391,894 less per year compared to history, and is the biggest driver of trend change on the revenue side.

For expenditures, projected change is expected to be at a slower pace than the historical trend. Expenditures increased by 5.25% (\$3,123,954 annually) during the past 5-year period, and are projected to increase by 4.17% (\$3,141,565 annually) through 2029. The forecast line with the most change on the expense side, Benefits, is anticpated to be \$342,639 more per year in the projected period compared to historical averages.

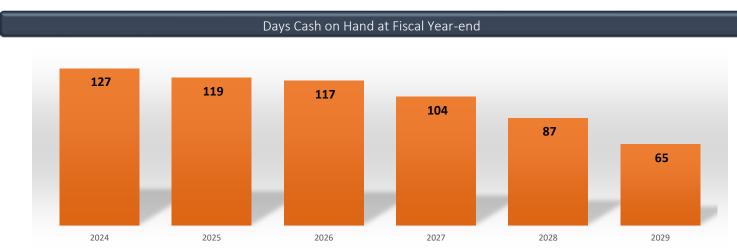
Disclosure Items:	2025	2026	2027	2028	2029
Modeled Renewal Levies - Annual Amount	-	-	-	-	-
Modeled New Levies - Annual Amount	-	-	-	-	-
Encumbrances (not subtracted from Cash Balance)	850,000	850,000	850,000	850,000	850,000



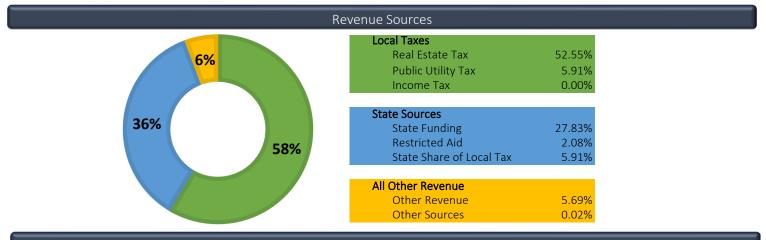
The district is trending toward revenue shortfall with the expenditures growing faster than revenue.

A revenue increase of 5.26% is needed to balance the budget in fiscal year 2029, or a \$4,250,003 reduction in expenditures.

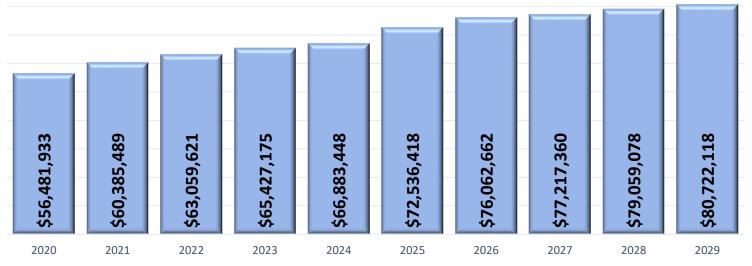
- The largest contributor to the projected revenue trend is the change in All Othr Op Rev.
- The expenditure most impacting the changing trend is Benefits.



*based on 365 days



Annual Revenue Actual + Projected



Renewal Levy Revenue

Historic Revenue Change versus Projected Revenue Change

	Historical	Projected	Projected	0
	Average	Average	Compared to	a
	Annual	Annual	Historical	а
	\$\$ Change	\$\$ Change	Variance	е
Real Estate	\$2,385,707	\$2,162,083	(\$223,624)	tŀ
Public Utility	\$96,113	\$147,017	\$50,905	
Income Tax	\$0	\$0	\$0	
State Funding	(\$94,994)	\$166,485	\$261,480	
State Share of Property Tax	\$140,962	\$273,603	\$132,641	
All Othr Op Rev	\$408,302	\$16,408	(\$391,894)	
Other Sources	(\$145,134)	\$2,136	\$147,271	
T I I I A	¢2.700.055	62 767 724		l
Total Average Annual Change	\$2,790,955	\$2,767,734	(\$23,221)	
	4.81%	3.86%	-0.94%	

Over the past five years, revenue increased by 4.81% (\$2,790,955 annually). However, it is projected to increase by 3.86% (\$2,767,734 annually) through fiscal year 2029. Notably, All Othr Op Rev, is expected to be \$391,894 less per year compared to history, and is the biggest driver of trend change on the revenue side.

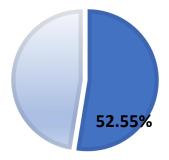
For Comparison:

Expenditure average annual change is projected to be >

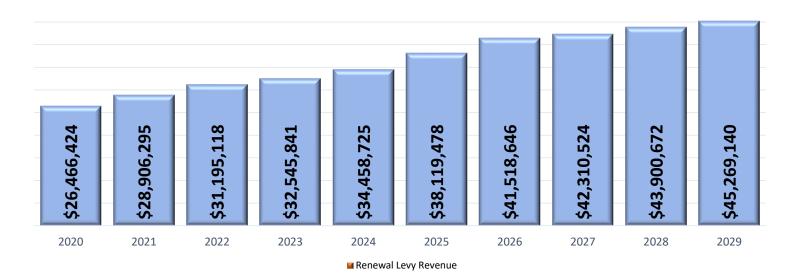
\$3,141,565 On an annual average basis, expenditures are projected to grow faster than revenue.

1.010 - General Property Tax (Real Estate)

Revenue collected from taxes levied by a school district by the assessed valuation of real property using effective tax rates for class I (residential/agricultural) and class II (business).



Real estate property tax revenue accounts for 52.55% of total district general fund revenue.



Key Assumptions & Notes Values, Tax Rates and Gross Collections **Gross Collection Rate** Including Delinquencies Class I Rate Change Class 2 Rate Change Valuation Value Change Tax Yr 101.3% 2023 1,299,034,510 58,845,470 29.44 29.80 2024 1,654,048,920 355,014,410 (1.77)100.0% 27.67 27.67 (2.13)2025 1,688,848,920 34,800,000 27.64 (0.03)27.64 (0.03)100.0% 1,720,648,920 2026 31,800,000 27.61 (0.03)27.61 (0.03)100.0% 2027 1,843,798,920 123,150,000 27.20 (0.41)27.20 (0.41)100.0% 2028 1,866,098,920 22,300,000 27.18 (0.02)27.18 (0.02)100.0%

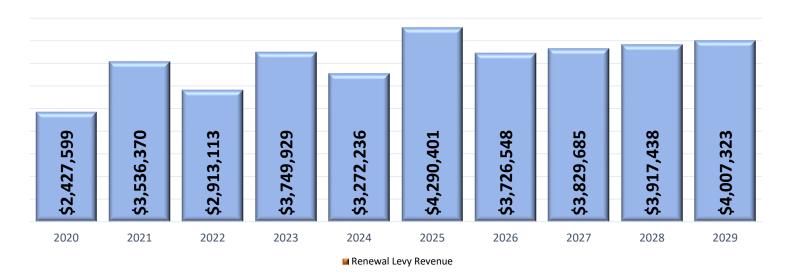
Class I, or residential/agricultural taxes make up approximately 85.75% of the real estate property tax revenue. The Class I tax rate is 27.67 mills in tax year 2024. The projections reflect an average gross collection rate of 100.0% annually through tax year 2028. The revenue changed at an average annual historical rate of 8.96% and is projected to change at an average annual rate of 5.66% through fiscal year 2029.

1.020 - Public Utility Personal Property

Revenue generated from public utility personal property valuations multiplied by the district's full voted tax rate.



Public Utility Personal Property tax revenue accounts for 5.91% of total district general fund revenue.



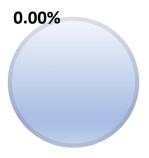
Key Assumptions & Notes

Values and Ta	x Rates		Gross Collection Rate		
Tax Year	Valuation	Value Change	Full Voted Rate	Change	Including Delinquencies
2023	71,550,390	4,418,170	54.55	(0.20)	90.1%
2024	69,550,390	(2,000,000)	52.78	(1.77)	111.9%
2025	71,550,390	2,000,000	52.75	(0.03)	100.0%
2026	73,550,390	2,000,000	52.72	(0.03)	100.0%
2027	75,550,390	2,000,000	52.31	(0.41)	100.0%
2028	77,550,390	2,000,000	52.29	(0.02)	100.0%

The public utility personal property tax revenue is generated from the personal property values, additions, and depreciation reported by the utility companies. The property is taxed at the full voted tax rate which in tax year 2024 is 52.78 mills. The forecast is modeling an average gross collection rate of 102.38%. The revenue changed historically at an average annual dollar amount of \$96,113 and is projected to change at an average annual dollar amount of \$147,017 through fiscal year 2029.

1.030 - School District Income Tax

Revenue collected from income tax earmarked specifically to support schools with a voter approved tax by residents of the school district; separate from federal, state and municipal income taxes.



The district does not have a School District Income Tax levy.



Key Assumptions & Notes

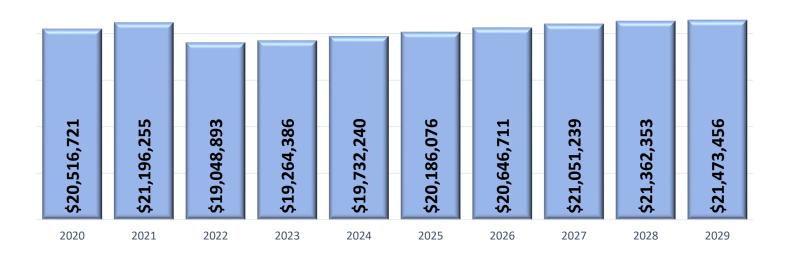
The district does not have an income tax levy.

1.035 - Unrestricted Grants-in-Aid

Funds received through the State Foundation Program with no restriction.



Unrestricted State Aid revenue accounts for 27.83% of total district general fund revenue.



Key Assumptions & Notes



Beginning in fiscal year 2022, Ohio adopted the Fair School Funding Plan (FSFP). Funding is driven by a base cost methodology that incorporates the four components identified as necessary to the education process. The Base Cost is currently calculated for two years using a statewide average from historical actual data.

For Lebanon City School District, the calculated Base Cost total is \$40,433,166 in 2025.

The State's Share of the calculated Base Cost total is \$7,907,995, or \$1,652 per pupil.

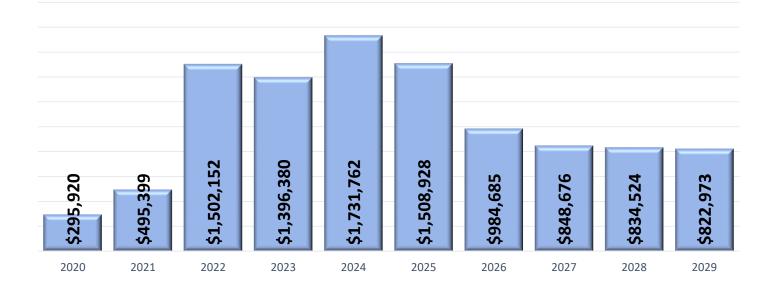
The FSFP also started funding students where they attended school. Therefore district educated enrollment is now used for per pupil funding. At the same time, the FSFP eliminated tuition transfer payments from school districts, which impacts the expense side of the forecast.

1.040 & 1.045 - Restricted Grants-in-Aid

Funds received through the State Foundation Program or other allocations that are restricted for specific purposes.



Restricted State Aid revenue accounts for 2.08% of total district general fund revenue.



Key Assumptions & Notes

Restricted aid is the portion of state per pupil funding that must be classifed as restricted use. Historically the district's restricted state aid changed annually on average by \$412,121 and is projected to change annually on average by -\$181,758. Restricted funds represent 2.08% of the district's total revenue. Starting in fiscal year 2022, the district's Success & Wellness funding became restricted; the state's share of this funding recorded as restricted is \$480,597. This funding has implications on general fund expenditures in that certain spending now occurring in a fund external to the general fund could shift to the general fund. The expenditures in this forecast are adjusted to reflect this change.

1.050 - State Share of Local Property Taxes

Includes funds received for Tangible Personal Property Tax Reimbursement, Electric Deregulation, Homestead and Rollback.



State Share of Local Property tax revenue accounts for 5.91% of total district general fund revenue.



Key Assumptions & Notes

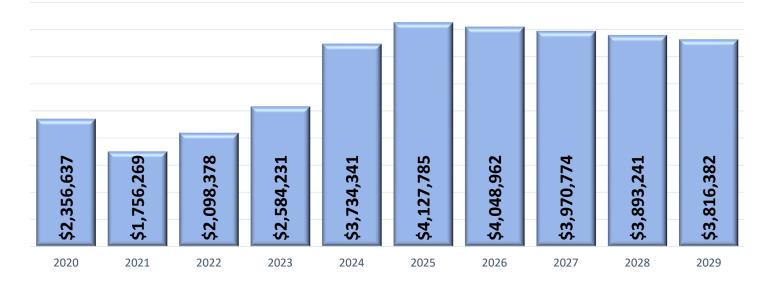
State Share of Local Property Taxes primarily consists of reimbursements from the state of Ohio for local taxpayer credits or reductions to their tax bill. The state reduces the local taxpayer's tax bill with a 10% rollback credit, and 2.5% owner-occupied rollback credit, plus a homestead credit for qualifying taxpayers. In fiscal year 2025, approximately 10.4% local residential property taxes will be reimbursed by the state in the form of rollback credits and approximately 1.1% will be reimbursed in the form of qualifying homestead exemption credits.

1.060 - All Other Operating Revenues

Operating revenue sources not included in other lines; examples include tuition, fees, earnings on investments, rentals, and donations.



All Other Revenue accounts for 5.69% of total district general fund revenue.

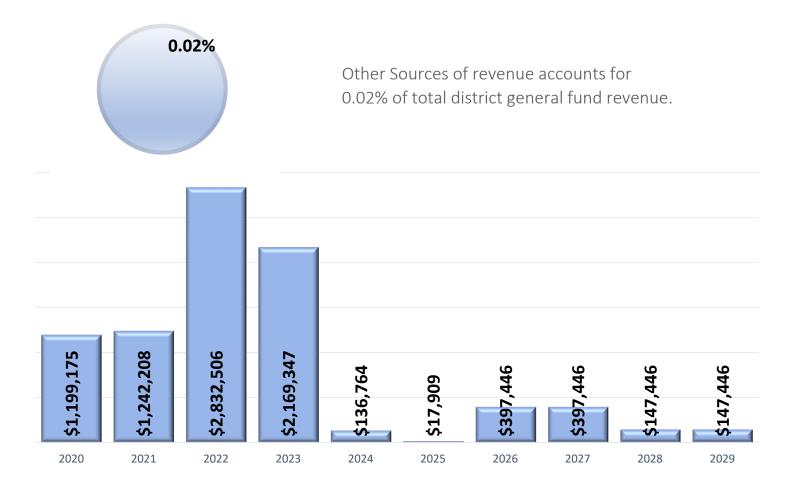


Key Assumptions & Notes

Other revenue includes tuition received by the district for non-resident students educated by the district. It also includes interest income, payments in lieu of taxes, and miscellaneous revenue. The historical average annual change was \$408,302. The projected average annual change is \$16,408 through fiscal year 2029.

2.070 - Total Other Financing Sources

Includes proceeds from sale of notes, state emergency loans and advancements, operating transfers-in, and all other financing sources like sale and loss of assets, and refund of prior year expenditures.

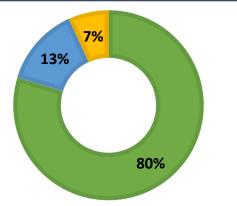


Key Assumptions & Notes

		FORECASTED					
	2024	2025	2026	2027	2028	2029	
Transfers In	=	140	=	-	-	-	
Advances In	106,098	323	380,000	380,000	130,000	130,000	
All Other Financing Sources	30,666	17,446	17,446	17,446	17,446	17,446	

Other sources includes revenue that is generally classified as non-operating. Return advances-in are the most common revenue source. In 2024 the district receipted \$106,098 as advances-in and is projecting advances of \$323 in fiscal year 2025. The district also receives other financing sources such as refund of prior year expenditures in this category. The district is projecting that all other financing sources will be \$17,446 in 2025 and average \$17,446 annually through 2029.

Expenditure Categories

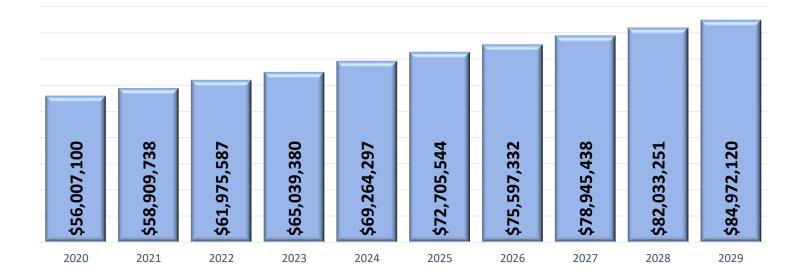




Purchased Services 13.42%

All Other Expenditures Supplies, Capital, Debt, Other Obj 6.67% Other Uses 0.18%

Annual Expenditures Actual + Projected



Historic Expenditures Change versus Projected Expenditures Change

	Historical	Projected	Projected
	Average	Average	Compared to
	Annual	Annual	Historical
	\$\$ Change	\$\$ Change	Variance
Salaries	\$1,549,174	\$1,828,868	\$279,694
Benefits	\$738,264	\$1,080,903	\$342,639
Purchased Services	\$409,674	\$322,107	(\$87,567)
Supplies & Materials	\$243,800	\$64,941	(\$178,859)
Capital Outlay	(\$13,632)	(\$4,024)	\$9,608
Intergov & Debt	\$195,622	(\$79,603)	(\$275,225)
Other Objects	\$73,956	\$17,607	(\$56,349)
Other Uses	\$24,523	(\$89,233)	(\$113,756)
Total Average Annual Change	\$3,123,954	\$3,141,565	\$17,611
	5.25%	4.17%	-1.07%

Expenditures increased by 5.25% (\$3,123,954 annually) during the past 5-year period, and are projected to increase by 4.17% (\$3,141,565 annually) through 2029. The forecast line with the most change on the expense side, Benefits, is anticpated to be \$342,639 more per year in the projected period compared to historical averages.

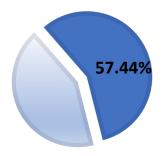
For Comparison:

Revenue average annual change is projected to be >

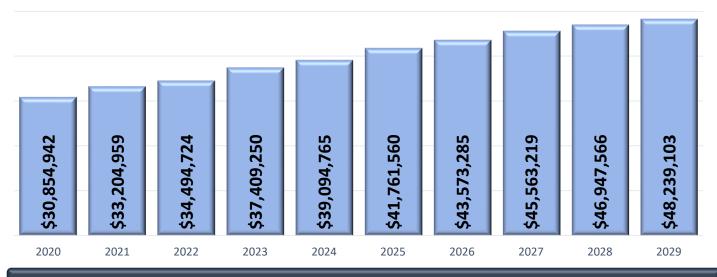
\$2,767,734 On an annual average basis, revenues are projected to grow slower than expenditures.

3.010 - Personnel Services

Employee salaries and wages, including extended time, severance pay, supplemental contracts, etc.



Salaries account for 57.44% of the district's total general fund spending.



Key Assumptions & Notes

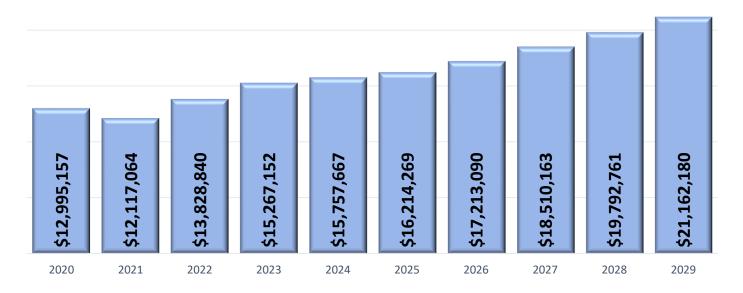
Salaries represent 57.44% of total expenditures and increased at a historical average annual rate of 4.58% (or \$1,549,174). This category of expenditure is projected to grow at an annual average rate of 4.30% (or \$1,828,868) through fiscal year 2029. The projected average annual rate of change is 0.27% less than the five year historical annual average.

3.020 - Employees' Benefits

Retirement for all employees, Workers Compensation, early retirement incentives, Medicare, unemployment, pickup on pickup, and all health-related insurances.



Benefits account for 22.30% of the district's total general fund spending.



Key Assumptions & Notes

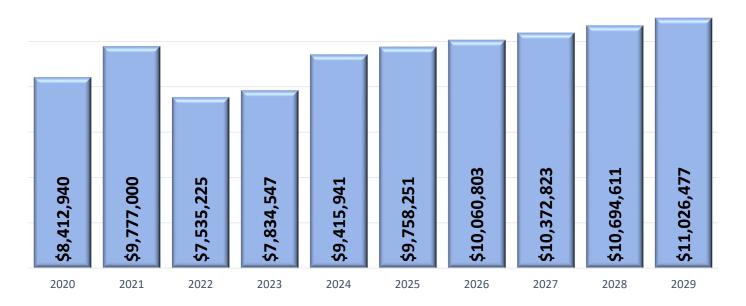
Benefits represent 22.30% of total expenditures and increased at a historical average annual rate of 5.74%. This category of expenditure is projected to grow at an annual average rate of 6.09% through fiscal year 2029. The projected average annual rate of change is 0.35% more than the five year historical annual average.

3.030 - Purchased Services

Amounts paid for services rendered by personnel who are not on the payroll of the school district, expenses for tuition paid to other districts, utility costs and other services which the school district may purchase.



Purchased Services account for 13.42% of the district's total general fund spending.



Key Assumptions & Notes

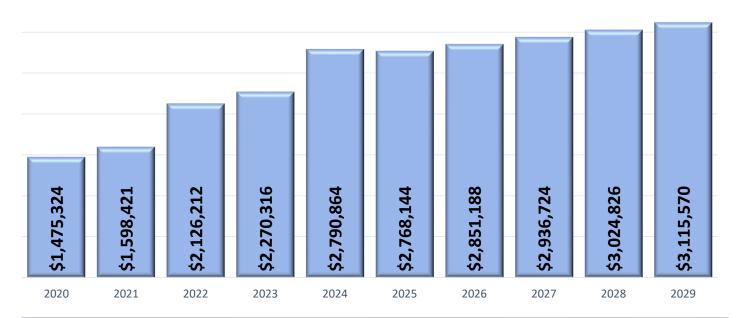
Purchased Services represent 13.42% of total expenditures and increased at a historical average annual rate of 6.33%. This category of expenditure is projected to grow at an annual average rate of 3.21% through fiscal year 2029. Starting in 2022, the Fair School Funding Plan (State Funding) only accounted for district educated enrollment, thereby reducing district tuition costs for open enrollment 'out,' community schools, STEM, and scholarship students. This change resulted in lower district costs, but also less per pupil state revenue since per pupil funding is now paid directly by the state to the district students attend.

3.040 - Supplies & Materials

Expenditures for general supplies, instructional materials including textbooks and media material, bus fuel and tires, and all other maintenance supplies.



Supplies and Materials account for 3.81% of the district's total general fund spending.

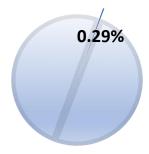


Key Assumptions & Notes

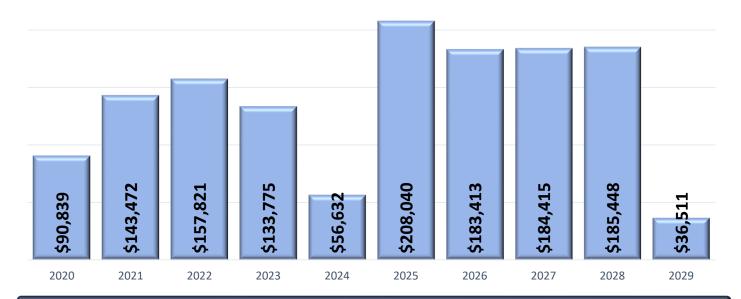
Supplies & Materials represent 3.81% of total expenditures and increased at a historical average annual rate of 12.99%. This category of expenditure is projected to grow at an annual average rate of 2.24% through fiscal year 2029. The projected average annual rate of change is 10.75% less than the five year historical annual average.

3.050 - Capital Outlay

This line includes expenditures for items having at least a five-year life expectancy, such as land, buildings, improvements of grounds, equipment, computers/technology, furnishings, and buses.



Capital Outlay account for 0.29% of the district's total general fund spending.



Key Assumptions & Notes

Capital Outlay represent 0.29% of total expenditures and decreased at a historical average annual amount of \$13,632. This category of expenditure is projected to grow at an annual average rate of \$4,024 through 2029. The projected average annual change is more than the five year historical annual average.

3.060-4.060 - Intergovernmental & Debt

These lines account for pass through payments, as well as monies received by a district on behalf of another governmental entity, plus principal and interest payments for general fund borrowing.



Intergovernmental and Debt account for 1.70% of the district's total general fund spending.



Key Assumptions & Notes

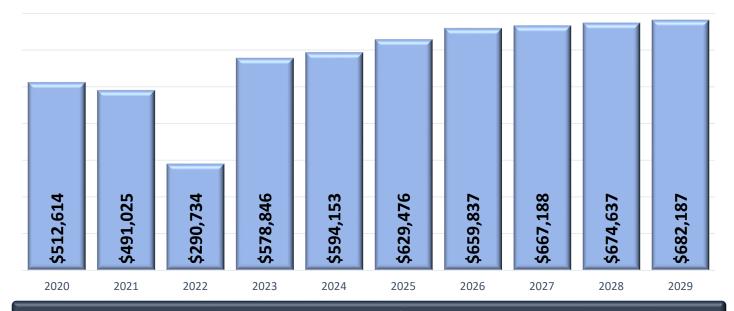
The Intergovernmental/Debt expenditure category details general fund debt issued by the District.

4.300 - Other Objects

Primary components for this expenditure line are membership dues and fees, ESC contract deductions, County Auditor/Treasurer fees, audit expenses, and election expenses.



Other Objects account for 0.87% of the district's total general fund spending.

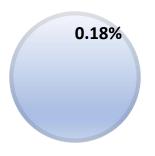


Key Assumptions & Notes

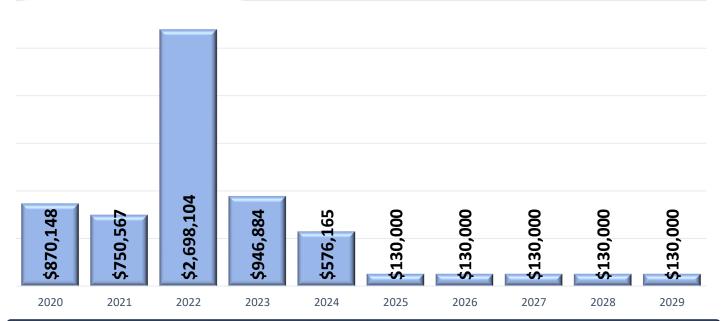
Other Objects represent 0.87% of total expenditures and increased at a historical average annual rate of 37.04%. This category of expenditure is projected to grow at an annual average rate of 2.82% through fiscal year 2029. The projected average annual rate of change is 34.22% less than the five year historical annual average.

5.040 - Total Other Financing Uses

Operating transfers-out, advances out to other funds, and all other general fund financing uses.



Other Uses account for 0.18% of the district's total general fund spending.



Key Assumptions & Notes

		FORECASTED					
	2024	2025 2026 2027 2028 2029					
Transfers Out	75,842	-	-	-	-	-	
Advances Out	500,323	130,000	130,000	130,000	130,000	130,000	
Other Financing Uses	-	-	-	-	-	-	

Other uses includes expenditures that are generally classified as non-operating. It is typically in the form of advances-out which are then repaid into the general fund from the other district funds. In 2024 the district had advances-out and has advances-out forecasted through fiscal year 2029. The district can also move general funds permanently to other funds, and as the schedule above presents, the district has no transfers forecasted through fiscal year 2029. The table above presents the district's planned advances and transfers. The district can also have other uses of funds which is reflected in the table above.

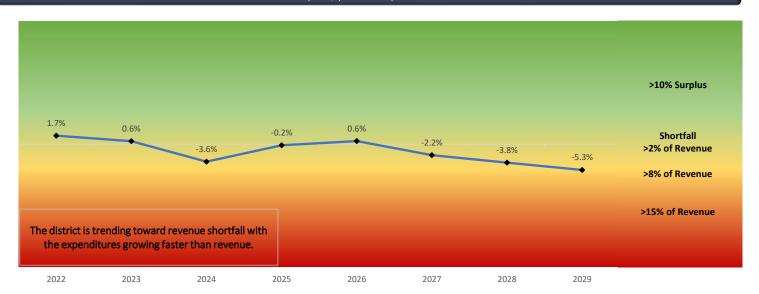
Lebanon City School District

Five Year Forecast

May Fiscal Year 2025

	Actual			FORECASTED		
Fiscal Year:	2024	2025	2026	2027	2028	2029
Revenue:						
1.010 - General Property Tax (Real Estate)	34,458,725	38,119,478	41,518,646	42,310,524	43,900,672	45,269,140
1.020 - Public Utility Personal Property	3,272,236	4,290,401	3,726,548	3,829,685	3,917,438	4,007,323
1.030 - Income Tax	-	-	-	-	-	-
1.035 - Unrestricted Grants-in-Aid	19,732,240	20,186,076	20,646,711	21,051,239	21,362,353	21,473,456
1.040 - Restricted Grants-in-Aid	1,731,762	1,508,928	984,685	848,676	834,524	822,973
1.050 - State Share-Local Property Taxes	3,817,381	4,285,841	4,739,664	4,809,016	5,003,404	5,185,398
1.060 - All Other Operating Revenues	3,734,341	4,127,785	4,048,962	3,970,774	3,893,241	3,816,382
1.070 - Total Revenue	66,746,684	72,518,509	75,665,216	76,819,914	78,911,632	80,574,672
Other Financing Sources:		· · · · · ·				
2.010 - Proceeds from Sale of Notes	-	-	-	-	-	-
2.020 - State Emergency Loans and Adv	-	-	-	-	-	-
2.040 - Operating Transfers-In	-	140	-	-	-	-
2.050 - Advances-In	106,098	323	380,000	380,000	130,000	130,000
2.060 - All Other Financing Sources	30,666	17,446	17,446	17,446	17,446	17,446
2.070 - Total Other Financing Sources	136,764	17,909	397,446	397,446	147,446	147,446
2.080 - Total Rev & Other Sources	66,883,448	72,536,418	76,062,662	77,217,360	79,059,078	80,722,118
Expenditures:		· · · · · ·				
3.010 - Personnel Services	39,094,765	41,761,560	43,573,285	45,563,219	46,947,566	48,239,103
3.020 - Employee Benefits	15,757,667	16,214,269	17,213,090	18,510,163	19,792,761	21,162,180
3.030 - Purchased Services	9,415,941	9,758,251	10,060,803	10,372,823	10,694,611	11,026,477
3.040 - Supplies and Materials	2,790,864	2,768,144	2,851,188	2,936,724		3,115,570
'''					3,024,826	
3.050 - Capital Outlay	56,632	208,040	183,413	184,415	185,448	36,511
Intergovernmental & Debt Service	978,109	1,235,804	925,717	580,906	583,402	580,092
4.300 - Other Objects	594,153	629,476	659,837	667,188	674,637	682,187
4.500 - Total Expenditures	68,688,132	72,575,544	75,467,332	78,815,438	81,903,251	84,842,120
Other Financing Uses						
5.010 - Operating Transfers-Out	75,842	-	-	-	-	-
5.020 - Advances-Out	500,323	130,000	130,000	130,000	130,000	130,000
5.030 - All Other Financing Uses	-	-	-	-	-	-
5.040 - Total Other Financing Uses	576,165	130,000	130,000	130,000	130,000	130,000
5.050 - Total Exp and Other Financing Uses	69,264,297	72,705,544	75,597,332	78,945,438	82,033,251	84,972,120
6.010 - Excess of Rev Over/(Under) Exp	(2,380,849)	(169,126)	465,330	(1,728,077)	(2,974,173)	(4,250,003)
	· · · · · · · · · · · · · · · · · · ·					
7.010 - Cash Balance July 1 (No Levies)	26,220,438	23,839,590	23,670,464	24,135,794	22,407,716	19,433,543
7.020 - Cash Balance June 30 (No Levies)	23,839,590	23,670,464	24,135,794	22,407,716	19,433,543	15,183,540
	•					
	R	eservations				
8.010 - Estimated Encumbrances June 30	850,000	850,000	850,000	850,000	850,000	850,000
9.080 - Reservations Subtotal	-	-				
10.010 - Fund Bal June 30 for Cert of App	22,989,590	22,820,464	23,285,794	21,557,716	18,583,543	14,333,540
Rev from Replacement/Renewal Levies						
11.010 & 11.020 - Renewal Levies		-	-	-	-	-
11.030 - Cumulative Balance of Levies	-	-	-	-	-	-
12.010 - Fund Bal June 30 for Cert of Obligations	22,989,590	22,820,464	23,285,794	21,557,716	18,583,543	14,333,540
Revenue from New Levies						
13.010 & 13.020 - New Levies		-	-	-	-	-
13.030 - Cumulative Balance of New Levies	-	-		-	-	
15.010 - Unreserved Fund Balance June 30	22,989,590	22,820,464	23,285,794	21,557,716	18,583,543	14,333,540

Revenue Surplus/(Shortfall) - Current Forecast



Days Cash on Hand - Current Forecast

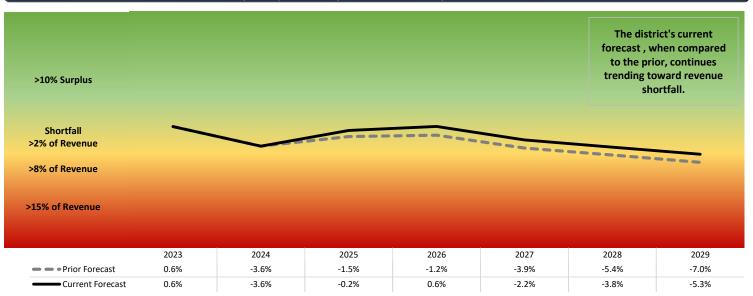


5-Year Average Annual Change - Inflation, Revenue and Expenditures



CPI (Inflation) Source: Federal Reserve Bank of St. Louis (January 1, 2025) https://alfred.stlouisfed.org

Revenue Surplus/(Shortfall) - Current Compared to Prior Forecast



Days Cash on Hand - Current Compared to Prior Forecast



Days cash on hand is forecasted to decline, and is similar to the prior forecast trend.

*based on 365 days

Revenue and Expenditure Variances - Current Compared to Prior Forecast

	Revenue Variance		
Cumulative Favorable Revenue Variance	0.54%	\$2,064,026	
	Largest Reve	enue Variances	
1.060 All Other 2.xx Other Sources	0.54%	\$2,068,935	
1.02 Pub Utility	0.07%	\$274,504	
1.050 - State Share of Local Prop. Taxes	-0.05%	(\$205,791)	
All Other Revenue Categories	-0.02%	(\$73,622)	

The current revenue forecast is up by 0.54% compared to the prior forecast.

NET cumulative forecast impact for the forecast period 2025 - 2029 of Revenue and Expense variances is 1.60% (or \$6,279,523).

The current forecast for expenditures is down by 1.06% compared to the prior forecast.

<u>Expenditure</u>	<u>Variance</u>	
06%	(\$4.215.497)	Cumula

-1.06%	(\$4,215,497)	Cumulative Favorable Expenditure Variance
Largest Expenditure	Variances	
-0.53%	(\$2,127,103)	3.04 Supplies
-0.31%	(\$1,218,293)	3.02 Benefits
-0.29%	(\$1,159,525)	3.01 Salaries
0.07%	\$289,423	All Other Expenditure Categories